Leadership Commitment

Cultural Transformation

Process and Systems

Results

2023 STEP INSTRUCTIONS



Proud Sponsor of the ABC National Safety Excellence Award



FREQUENTLY ASKED QUESTIONS ABOUT THE STEP SAFETY MANAGEMENT SYSTEM

1. Who should complete the STEP submission?

STEP is a world-class safety system and safety benchmarking and improvement tool. ABC encourages each participant to engage as many employees as possible in the process. Where possible, consider using a safety committee or a randomly selected and diverse sample of employees. For each of the Key Components of a worldclass safety management system, groups can either work on reaching a consensus or results can be averaged. More participants in the evaluation process will result in a truer assessment of your safety program and a more comprehensive look at areas for improvement.

2. What are the levels of STEP achievement?

There are six levels of STEP achievement: Participant, Bronze, Silver, Gold, Platinum and Diamond. Companies that achieve a STEP level but prefer their status remain unpublished may opt-out of public recognition and/or promotion by their chapter(s).

3. When is the STEP submission due?

STEP submissions are accepted until December 15. However, in order to ensure receipt of your STEP certificate and achievement recognition at your chapter's safety awards ceremony, submissions should be submitted online or returned to your local ABC chapter office by the chapter's STEP deadline. Check with your local chapter to see when your deadline is.

4. Is there a fee to participate in STEP?

There are no submission fees for STEP involvement at the Participant, Bronze, Silver, Gold, Platinum, or Diamond recognition levels if you submit online at abc.org/stepapp.

5. Is the information submitted in the STEP process confidential?

Yes. The information contained in each STEP submission isviewed only by ABC staff and is kept strictly confidential. ABC does not disclose any company-specific STEP information. ABC accumulates aggregate data through the program to determine collective safety trends and this information becomes part of ABC's annual STEP data analysis, which serves as a member benchmarking tool.

6. Does ABC National keep a copy of my submission?

ABC National retains copies of all paper STEP submissions for a period of five years and then destroys them. Information from all online submissions is stored in ABC National's database in perpetuity.

7. Does STEP participation tie into other ABC recognition programs?

Yes, ABC has two recognition programs that tie into STEP participation:

National Safety Excellence Award (NSEA) -

Companies applying for the 2023 National Safety Excellence Award must have participated in STEP at the Gold, Platinum or Diamond level in 2023.

Accredited Quality Contractor (AQC) – Companies seeking AQC status must have participated in STEP at the Gold, Platinum or Diamond level during the previous or current year.

Excellence in Construction Awards (EIC) - Neither

AQCstatus nor STEP Gold, Platinum or Diamond recognition are required for submitting an entry in ABC's national EIC awards program. However, EIC applicants do earn an additional two points in the judging process for participating in STEP at any level, as well as an additional two points for attaining AQC status.

8. Who do I contact if I have questions?

Contact your local ABC chapter first. If the chapter is unable to provide the specific information you need, or if you are referred to the ABC National office, contact:

Aaron Braun

Manager of Safety Programs and Initiatives 440 First St., N.W., Suite 200 Washington, DC 20001 (202) 595-1855 braun@abc.org

2023 QUALIFICATION CRITERIA FOR STEP LEVELS

Participant Level

- a) Recognizes those who participate in STEP, but do not achieve the minimum Key Components selfassessment score¹ required for Bronze-level recognition.
- b) Companies with ten or more employees must submit their 2022 OSHA Form 300A ("Summary of Work-Related Injuries and Illnesses") for data verification purposes.⁵
- c) Must have signed the Drug- and Alcohol- Free Workplace Pledge at drugfreeconstruction.org and have in place a documented substance abuse program that includes a drug/alcohol screening process.

Bronze Level

- a) Minimum Bronze level Key Components selfassessment score¹ required.
- b) Companies with ten or more employees must submit their 2022 OSHA Form 300A ("Summary of Work-Related Injuries and Illnesses") for data verification purposes.⁵
- c) Must have signed the Drug- and Alcohol- Free Workplace Pledge at drugfreeconstruction.org and have in place adocumented substance abuse program that includes a drug/alcohol screening process.

Silver Level

- a) Minimum Silver level Key Components selfassessment score¹ required.
- b) Companies with ten or more employees must submit their 2022 OSHA Form 300A ("Summary of Work-Related Injuries and Illnesses") for data verification purposes.⁵
- c) Must have signed the Drug- and Alcohol- Free Workplace Pledge at drugfreeconstruction.org and have in place a documented substance abuse program that includes a drug/alcohol screening process.
- d) Incidence rate no greater than 50 percent above the national BLS average for the company's NAICS⁴ code for the two most recently published years of BLS data. (For companies with fewer than 100 employees, a three-year average may be used. For companies with fewer than 50 employees, a 5-year average may be used).⁵

Gold Level

STEP Gold is open to ABC members who meet ALL of the following qualifications:

- a) Minimum Gold level Key Components selfassessment¹ required.
- b) Incidence rate² equal to or below the national BLS³ average for the company's NAICS⁴ code for the two most recently published years of BLS data. (For companies with fewer than 100 employees, a threeyear average may be used. For companies with fewer than 50 employees, a five-year average may be used).
- c) Companies with ten or more employees must submit their 2022 OSHA Form 300A ("Summary of Work-Related Injuries and Illnesses") for data verification purposes.⁵
- d) Must have signed the Drug- and Alcohol- Free Workplace Pledge at drugfreeconstruction.org and have in place a documented substance abuse program that includes a drug/alcohol screening process.

Platinum Level

STEP Platinum is open to ABC members who meet ALL of the following qualifications:

- a) Minimum Platinum level Key Components selfassessment¹ required.
- b) Incidence rate² at least 25 percent below the national BLS³ average for the company's NAICS⁴ code in the current submission year.⁵
- c) No fatalities or in-patient hospitalizations (except for observation and diagnostic testing) within the current submission year. Also, no fatality or catastrophic incident within the previous three consecutive years, which resulted in an OSHA citation.
- d) No serious, repeat or willful OSHA citations (federal or state) within the current submission year or the previous three consecutive years.
- e) Companies with ten or more employees must submit their 2022 OSHA Form 300A ("Summary of Work-Related Injuries and Illnesses") for data verification purposes.⁵
- f) Must have signed the Drug- and Alcohol- Free Workplace Pledge at drugfreeconstruction.org and have in place a documented substance abuse program that includes a drug/alcohol screening process.

All STEP Platinum recipients are eligible to enter ABC's National Safety Excellence Awards (NSEA) competition and the Construction Users Roundtable's Construction Industry Safety Excellence (CURT/CISE) award competition.

Diamond Level

Candidates must meet ALL of the Platinum qualifications, as well as the following:

- a) Incidence rate² at least 50 percent below the national BLS³ average for company's NAICS⁴ code in the current submission year and each of the past two consecutive years.⁵
- b) Submit OSHA Form 300A ("Summary of Work-Related Injuries and Illnesses") for years 2018, 2019, 2020, 2021 and 2022 for data verification purposes.⁵

All STEP Diamond recipients are eligible to enter ABC's National Safety Excellence Awards (NSEA) competition and the Construction Users Roundtable's Construction Industry Safety Excellence (CURT/CISE) award competition.

Appeals of STEP Level

In certain instances, a company may feel that the STEP qualification criteria cannot be reasonably met and unfairly prohibit their company from being recognized at the appropriate STEP level. A company may appeal their STEP level to the ABC National Safety & Health Committee, who will review the submission and supporting materials to make a determination for or against the appeal.

Please note that ONLY the following criteria may be the cause of an appeal at this time:

Total Recordable Incidence Rate (TRIR)

PROVISIONAL STEP LEVEL

The company contact on file, along with all affiliated ABC chapters, will be notified instantly of their provisional STEP level upon submitting all required information. This is a provisional notification; final notification will occur once the STEP submission data has been reviewed and confirmed by ABC National.

1 Key Components Self-Assessment Score — ABC does not publish minimum qualification scores for the Key Components.

2 Incidence Rate — Represents the number of OSHA recordable injuries/illnesses per 100 employees a company experiences in a given calendar year. It is calculated with the following formula:

Incidence Rate = N x 200,000/Total hours worked by all employees in calendar year

"N" represents the total number of OSHA recordable incidents for calendar year (Lines G + H + I + J on OSHA Form 300A) The U.S. Bureau of Labor Statistics (BLS) has created an online Incidence Rate Calculator that may be accessed at <u>https://data.bls.gov/iirc/</u>.

- 3 BLS For purposes of this submission process, see Bureau of Labor Statistics averages in the supporting document titled "NAICS Codes and TRIR Thresholds." This resource is available for download on the landing page of the STEP submission portal at <u>https://step.abc.org/</u>.
- 4 NAICS North American Industry Classification System. If you are unsure in which NAICS code your company should be classified, reference www.census.gov/naics/ for code definitions. NAICS code classification should represent the majority of the company's primary work. A sampling of construction NAICS codes and corresponding national BLS incident rates is listed in the "NAICS CODES and TRIR Thresholds" document referenced above.
- 5 Note that, for companies with less than 100 employees who are submitting based on their three-year incidence rate average, you must submit your 2020, 2021 and 2022 OSHA Form 300A. For companies with less than 50 employees who are submitting based on their five-year incidence rate average, you must submit your 2018, 2019, 2020, 2021 and 2022 OSHA Form 300A.

OSHA'S Form 300A (Rev. 01/2004)



U.S. Department of Labor occupational Safety and Health Administration Form approved OMB no. 1218-0176

Year 20

All establishments covered by Part 1904 must complete this Summary page, even if no work-related injuries or illnesses occurred during the year. Remember to review the Log Using the Log, count the individual entries you made for each category. Then write the totals below, making sure you've added the entries from every page of the Log. If you to verify that the entries are complete and accurate before completing this summary.

had no cases, write "0."

Employees, former employees, and their representatives have the right to review the OSHA Form 300 in its entirety. They also have limited access to the OSHA Form 301 or its equivalent. See 29 CFR Part 1904.35, in OSHA's recordkeeping rule, for further details on the access provisions for these forms.

Total number of other recordable cases	(r)	fjob			SS	oss
Total number of Total number of cases with days cases with job away from work transfer or restriction	()	Total number of days of job transfer or restriction	(ר)		(4) Poisonings	(5) Hearing loss(6) All other illne

Public reporting burden for this collection of information is estimated to average 38 minutes per response, including time to review the instructions, search and gather the data needed, and commenting burden of information. Fravenses are not required to respond to the collection of information. Fravenses are not required to respond to the collection of information. Fravenses are not required to respond to the collection of information. Fravenses are not required to respond to the collection of information are not how any comments about these estimates or any other appets of this data collection, contact: US Department of Labor, OSHA Office of Statistical Analysis, Room N:36:14, 200 Constitution Avenue, NW, Wainingon, D:20210. Do not send the completed forms to this office.

I certify that I have examined this document and that to the best of my North American Industrial Classification (NAICS), if known (e.g., 336212) Employment information (If you don't have these figures, see the Date Knowingly falsifying this document may result in a fine. ZIP Standard Industrial Classification (SIC), if known (e.g., 3715) knowledge the entries are true, accurate, and complete Industry description (e.g., Manufacture of motor truck trailers) State Total hours worked by all employees last year Worksheet on the back of this page to estimate.) **Establishment information** Annual average number of employees Your establishment name Company executive Sign here Street (Phone City OR

MAXIMUM ALLOWABLE INCIDENCE RATES BY NAICS CODE						
NAICS Code	SIC Code	NAICS Category	STEP Silver Maximum Incidence Rate	BLS Average/STEP Gold Maximum Incidence Rate	STEP Platinum Maximum Incidence Rate	STEP Diamond Maximum Incidence Rate
236110	1521, 1522	Residential Building Construction	4.35	2.9	2.175	1.45
236115	1521	New Single-Family Housing Construction (except Operative Builders)	4.35	2.9	2.175	1.45
236117	1531	New Housing Operative Builders	4.35	2.9	2.175	1.45
236118	1521	Residential Remodelers	4.35	2.9	2.175	1.45
236210	1541	Industrial Building Construction	2.7	1.8	1.35	0.9
236220	1542	Commercial and Institutional Building Construction	2.7	1.8	1.35	0.9
237110	1623	Water and Sewer Line and Related Structures Construction	3.9	2.6	1.95	1.3
237120	1623	Oil and Gas Pipeline and Related Structures Construction	0.9	0.6	0.45	0.3
237130	1623	Power/Communication Line and Related Structures Construction	2.85	1.9	1.425	0.95
237210	1629	Land Subdivision	0.75	0.5	0.375	0.25
237310	1611, 1622	Highway, Street, and Bridge Construction	4.05	2.7	2.025	1.35
237990	1629	Other Heavy and Civil Engineering Construction	2.4	1.6	1.2	0.8
238110	1771	Poured Concrete Foundation and Structure Contractors	4.65	3.1	2.325	1.55
238120	1791	Structural Steel and Precast Concrete Contractors	4.65	3.1	2.325	1.55
238130	1751	Framing Contractors	10.2	6.8	5.1	3.4
238140	1741	Masonry Contractors	5.4	3.6	2.7	1.8
238150	1793	Glass and Glazing Contractors	4.05	2.7	2.025	1.35
238160	1761	Roofing Contractors	4.95	3.3	2.475	1.65
238170	1761	Siding Contractors	2.7	1.8	1.35	0.9
238190	1741, 1742	Other Foundation, Structure and Building Exterior Contractors	2.85	1.9	1.425	0.95
238210	1731	Electrical Contractors and Other Wiring Installation Contractors	3	2	1.5	1
238220	1711	Plumbing, Heating, and Air Conditioning Contractors	4.95	3.3	2.475	1.65
238290	1796	Other Building Equipment Contractors	3	2	1.5	1
238310	1742	Drywall and Insulation Contractors	5.4	3.6	2.7	1.8
238320	1721	Painting and Wall Covering Contractors	2.7	1.8	1.35	0.9
238330	1752	Flooring Contractors	3.45	2.3	1.725	1.15
238340	1743	Tile and Terrazzo Contractors	1.35	0.9	0.675	0.45
238350	1751	Finish Carpentry Contractors	4.5	3	2.25	1.5
238390*	1751	Other Building Finishing Contractors	4.2	2.8	2.1	1.4
238910	1794	Site Preparation Contractors	2.55	1.7	1.275	0.85
238990	1799	All Other Specialty Trade Contractors	4.65	3.1	2.325	1.55
327320	3273	Ready-Mix Concrete Manufacturing	5.85	3.9	2.925	1.95
327390	3272	Other Concrete Product Manufacturing	6.9	4.6	3.45	2.3
423310	5031, 5939	Lumber, Plywood, Millwork, and Wood Panel Merchant Wholesalers	5.7	3.8	2.85	1.9
423320	5032	Brick, Stone, and Related Construction Material Merchant	5.7	3.8	2.85	1.9
423390	5039	Other Construction Material Merchant Wholesalers	5.7	3.8	2.85	1.9
423510	5051	Metal Service Centers and Other Metal Merchant Wholesalers	5.25	3.5	2.625	1.75
424720	5172	Petroleum and Petroleum Products Merchant Wholesalers	2.85	1.9	1.425	0.95
541380	8734	Testing Laboratories	0.9	0.6	0.45	0.3

MAXIMUM ALLOWABLE INCIDENCE RATES BY NAICS CODE

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2023 STEP CONTRACTORS









Company Name*

Contact Name*

Contact Email*

Have you signed the Drug- and Alcohol-Free Workplace pledge? If not, <u>click here</u> to sign the pledge.

Yes No

Are you a part of ABC's Accredited Quality Contractor (AQC) Program?

Yes No

Do you use STEP as a pre-qualifier?

Are you a contractor or supplier?*

Contractor

236110 - Residential Building Construction 236115 - New Single-Family Housing Construction (except For-Sale Builders) 236117 - New Housing For-Sale Builders 236118 - Residential Remodelers 236210 - Industrial Building Construction 236220 - Commercial and Institutional Building Construction 237110 - Water and Sewer Line and Related Structures Construction 237120 - Oil and Gas Pipeline and Related Structures Construction 237130 - Power and Communication Line and Related Structures Construction 237210 - Land Subdivision 237310 - Highway, Street, and Bridge Construction 237990 - Other Heavy and Civil Engineering Construction 238110 - Poured Concrete Foundation and Structure Contractors 238120 - Structural Steel and Precast Concrete Contractors 238130 - Framing Contractors 238140 - Masonry Contractors 238150 - Glass and Glazing Contractors 238160 - Roofing Contractors 238170 - Siding Contractors 238190 - Other Foundation, Structure, and Building Exterior Contractors 238210 - Electrical Contractors and Other Wiring Installation Contractors 238220 - Plumbing, Heating, and Air-Conditioning Contractors 238290 - Other Building Equipment Contractors 238310 - Drywall and Insulation Contractors 238320 - Painting and Wall Covering Contractors 238330 - Flooring Contractors 238340 - Tile and Terrazzo Contractors 238350 - Finish Carpentry Contractors 238390 - Other Building Finishing Contractors 238910 - Site Preparation Contractors 238990 - All Other Specialty Trade Contractors

Supplier

327320 - Ready-Mix Concrete Manufacturing
327390 - Other Concrete Product Manufacturing
423310 - Lumber, Plywood, Millwork, and Wood Panel Merchant Wholesalers
423320 - Brick, Stone, and Related Construction Material Merchant
Wholesalers
423390 - Other Construction Material Merchant Wholesalers
423390 - Other Construction Material Merchant Wholesalers
423510 - Metal Service Centers and Other Metal Merchant Wholesalers
424720 - Petroleum and Petroleum Products Merchant Wholesalers (except Bulk Stations and Terminals)
541380 - Testing Laboratories
All Other Supplier Codes - All Other Supplier Codes





Company Information

This submission and data:*

Represents entire company Represents location, dept., or div.

Annual Volume (work in place) \$:

Please indicate the organizations your company uses for insurance brokerage, carrier or surety.*

Other	CCI Surety	Hudson Insurance	Morgan Marrow	Surety One
ACSTAR	Chubb	INSURICA	Nationwide	The Graham Company
Alliant Insurance	CNA / CNA Surety	JW Surety Bonds	Old Republic Surety	The Guarantee USA
Arch Insurance	FCCI Surety	Liberty Mutual	Philadelphia Insurance	The Hartford
Builders Mutual	FICOH (First Insurance Co of Hawaii)	Marsh & McLennan	Companies	The Nitsche Group
Captive Program	Hanover Insurance	Merchants Bonding Co	RLI Surety	Travelers
			South Coast Surety	ZurichS

Insurance brokerage, carrier or surety not listed above? Please enter it here:

Please specify the percentages for each of the following types:

Keep in mind all percentage totals must equal 100%

Work Type		Proximity to Headqua	Percentage of Work		
Residential	%	Within 100 miles	%	Self-Performed	%
Commercial	%	Within 101-250 miles	%	Subcontracted	%
Industrial	%	Beyond 250 miles	%		
Public Works/Military	%				



2022 Safety Performance Data

Please enter the numbers from your company's 2022 OSHA 300A.

Step 1

A. Total number of DEATHS:

- B. Total number of CASES with days away from work:
- C. Total number of CASES with job transfer/restriction:
- D. Total number of OTHER RECORDABLE CASES:
- E. Total number of DAYS away from work:
- F. Total number of DAYS of job transfer or restriction:
- G. Annual average number of employees:
- H. Total hours worked by all employees:

Number of federal/state OSHA citation issued (affirmed after settlement) in 2022:
Willful Citations:
Repeat Citations:
Serious Citations:
Other than Serious:



Incident Rate:	EMR as of January 1, 2023:*
For calendar year 2020, 2021 or 2022, have you had any employee Yes No	fatalities corporate-wide that resulted in an OSHA citation?*
Do you track good catches/potential significant events? (aka near mi Yes No	sses/near hits)
If yes, how many did you record in 2022?	

Do the numbers in letters A-H above match the uploaded 2022 OSHA 300A?* Yes No

If no, explain.





Safety Training Data

Length of safety	portion of new-hire orientation	(in minutes):	
Toolbox Safety n	neeting frequency:		
Daily	Weekly Bi-Weekly	Monthly	Other
Do you conduct Yes No		for all employees	s, including specialty (sub) contractors?
Do you establish	n/participate in site safety comm	iittees at most job	osites?
Yes No)		
Do you conduct Yes No	safety training for employees be	eyond owner/user	r-required training?
Do you conduct Yes No		ess, aka a Jobsite	e Safety Analyses (JSA) / Activity Hazard Analyses (AHA)?



Step 5

25 Key Components

Please select the number repersenting each category question that corresponds to you.

25 Key Components Worksheet

Leadership Commitment

Ρ	r	0	С	e	s	s	
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Leau	ersnip oonnintinent					
L1.	Top Management Engagement	12	8	4	0	
L2.	Safety Policy Statement	6	4	2	0	
L3.	Safety Responsibilities	9	6	3	0	
L4.	Resources for Safety	6	4	2	0	
L5.	Safety Program Performance	6	4	2	0	
	Review					
Cultu	ıre					
C1.	Employee Participation	9	6	3	0	
C2.	Substance Abuse Program	6	4	2	0	
C3.	Safety Program Goal Setting	9	6	3	0	
C4.	Supervisor Safety Meetings	9	6	3	0	
C5.	New Hire Safety Orientation	6	4	2	0	
C6.	Employee Safety Training	12	8	4	0	
C7.	Behavior-Based Safety (BBS)	6	4	2	0	
C8.	Supervisor Safety Training	9	6	3	0	

Step 1

Proce	ess				
P1.	Incident Investigations	9	6	3	0
P2 .	Pre-planning Project Safety	6	4	2	0
P3.	Emergency Response/Fire Elimination Plan	6	4	2	0
P4.	Task-Specific Safety Process	6	4	2	0
P5.	Safety Rules	9	6	3	0
P6.	Toolbox Safety Talks	6	4	2	0
P7 .	Safety Inspections	9	6	3	0
P8.	Use of Personal Protective Equipment (PPE)	9	6	3	0
P9 .	Recordkeeping and Documentation	6	4	2	0
P10.	Work Zone/Mobile Equipment/ Vehicle Safety	6	4	2	0
Resu	lts				
R1.	Leading Indicators	6	4	2	0
R2.	Trailing indicators (review of claims and key safety rates)	6	4	2	0

I have read and understand all qualifying requirements and instructions as outlined in the STEP Instruction Book.

Total Score





Company Executive Name*

Company Executive Email*

Company Executive Title*

Date

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2023 STEP CONTRACTOR KEY COMPONENTS



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KEY COMPONENTS OF SAFETY PERFORMANCE SELF-ASSESSMENT FOR CONTRACTORS

The key components of an effective **world-class safety management system** for **contractors** are listed below. Each component contains columns that describe four levels of safety performance. Select the column that BEST describes your company's performance. Remember, each scoring column describes a set of actions/policies that your company currently undertakes. In order to achieve a score, your safety **program must contain ALL the listed criteria.** Any scores on a STEP submission that do not match any of the four available scoring options in each of the key components for contractors will automatically be rounded down to the nearest listed score.

What Is Total Human Health?

Total human health is focused on building a resilient workforce that is connected though relationships and engaged in performing construction work to a high standard of safety, quality and effectiveness. Traditional OSHA-required safety measures are focused primarily on the body of workers and their observable behaviors. We must look deeper into the complexity of conditions that affect the decision-making process of our workforce while performing their mission-critical tasks.

Total human health raises the bar of keeping workers safe to acknowledge and then address thoughts and preoccupying concerns that everyone experiences in daily life, incorporating:

- A whole-person approach to engage a person's body, mind, heart and soul;
- Psychological safety that is respectful and inclusive of a diverse workforce; and
- Acknowledgement of the risk of distraction and impairment and responding with appropriate care.

Why Address Total Human Health?

Our workforce is our most important resource, highly skilled and ready to build the places where America lives, works, plays, heals and prays.

The driving imperative behind total human health in our labor-intensive industry is twofold:

- Address the changing demographics of the workforce and the workforce shortage in the skilled trades; and
- Work to reduce the high suicide rate among construction workers.

Our success is directly dependent on the talent we attract and retain. Not only should we send our workforce home safely at the end of every shift, but we want our workforce to live a healthy lifestyle and enjoy the abundance that life has to offer in their careers and beyond. We must be leaders in our industry to make this happen.

TOTAL HUMAN HEALTH*

12	8	4	0
 The Employee Assistance Program is customized and includes confidential counseling. Company provides a retirement plan with company contributions. Company provides paid professional development opportunities or reimbursement. Leadership utilizes metrics to measure workforce engagement in total human health activities. Company promotes workforce engagement in and provides resources for total human health activities. 	 The Employee Assistance Program includes crisis intervention services. Company provides additional health benefits such as free biometric screenings, smoke cessation programs, flu shots or other preventable measures. Company provides retirement and financial planning resources. Company provides a daily huddle to promote open communication and teamwork. Company integrates and embeds total human health activities for the workforce, such as regularly scheduled social events, community charity events and establishes various peer or employee resource groups. 	 Company has taken the CIASP Suicide Prevention Pledge and the Drug- and Alcohol-Free Workplace Pledge. Company promotes a psychologically safe culture inclusive of a diverse workforce. Normalizes conversations regarding mental health and wellness to lower stigma. Company provides basic health insurance, paid holidays and/or PTO benefits to their workforce. Company provides and distributes policy statements and information on all these resources through bulletins, newsletters, alerts and/or free education sessions. Additionally, awareness level information is shared via text, email, website, toolbox talks or wellness events. 	Company provides general information to the workforce regarding wellness topics and external resources.

*Total Human Health will not count toward overall key component scores in 2023.

LEADERSHIP

L1. TOP MANAGEMENT ENGAGEMENT

12	8	4	0
 Owner/CEO/top management leadership directly and actively participates in the safety process Top management instills personal accountability for safety throughout the company Top management tracks and biannually reviews safety goals/objectives for the company Top management solicits continuous feedback on the safety process Top management commits resources (money, time, personnel, equipment, supplies, etc.) for the safety process necessary to achieve goals Safety performance is assessed in everyone's performance appraisal (executive and field employees) Top management integrates safety into every facet of company operation 	 Top management participates in the safety process Personal accountability for safety is expected, but there is little or no recourse if not demonstrated Top management is aware of safety process goals/ objectives, but does not track progress Top management provides the resources necessary for safety compliance 	 Top management supports safety, but does not actively participate There is little personal accountability for safety – a "just be careful" culture exists Limited funds are provided for safety 	 Top management is not involved in the safety process and demonstrates little interest in it Safety is left to supervisory personnel to handle "as needed" There is no accountability for safety Little or no funding is provided for safety

L2. SAFETY POLICY STATEMENT

 Is in writing and is signed and by top management Is explained to employees at time of new hire orientation Policy exists and is in writing Policy exists and is in writing Policy exists, but is not posted nor in safety manual Not explained to employees and most do not know 	6	4	2	0
 Explains the value of safety in the company Commits to protecting employees, continually improving the program, involving employees in the safety process and meeting regulatory obligations States universal accountability for safety in the company Is posted or part of employee safety policy Explains employer's general commitment to a safe workplace Is posted, is part of the employee safety manual 	 management Is explained to employees at time of new hire orientation Explains the value of safety in the company Commits to protecting employees, continually improving the program, involving employees in the safety process and meeting regulatory obligations States universal accountability for safety in the company 	 Policy is not explained to employees, but most know of its existence Explains employer's general commitment to a safe workplace Is posted, is part of the employee safety policy or is in the company 	nor in safety manual • Not explained to employees and	• No policy exists

L3. SAFETY RESPONSIBILITES

9	6	3	0
 Responsibilities for safety are clearly defined for everyone in the company, including specialty contractors. Responsibilities include, but are not limited to, hazard and injury reporting, PPE use, safety policy compliance and all aspects of the GC/ owner's safety program. Supervisory personnel have additional responsibilities that are reviewed with them at time of hire or promotion A policy to hold everyone accountable (including specialty contractors) for safety is in place and is universally applied. 	 Responsibility for safety is defined for everyone in company Accountability for safety is not always universally applied Explained to employees at time of new hire orientation Is in writing and is part of employee safety policy 	 Responsibility for safety rests solely with a designated safety coordinator or safety committee Responsibilities are not in writing All employees know is that they are responsible for "being safe" There is little or no accountability for safety 	 Responsibility for safety has not been defined within the company

L4. RESOURCES FOR SAFETY

6	4	2	0
 All safety resources (funds, time, personnel, equipment, supplies, etc.) are regularly budgeted or invested. Return on safety investment is tracked (actual or projected) to evaluate effectiveness of resource allocation and to guide future expenditure decisions Resource funding and expectations are explained to supervisory personnel upon hire or promotion 	 Reasonable resources are budgeted or invested in safety Supervisory personnel are generally aware of company resources available 	 Minimal investments are made in safety Money is taken from general funds as needed to react to safety needs (GC mandates, OSHA fines, incidents, etc.) 	Resources are not made available for safety

L5. SAFETY PROGRAM PERFORMANCE REVIEW

6	4	2	0
 Top management reviews the safety program performance biannually 	 Top management reviews the safety program annually 	Regular (pre-determined frequency) reviews of safety	 No review of safety program performance is performed
 The emphasis of the review is on whether the program is producing expected results and 	• Some criteria exist against which performance is measured	program performance does not occur	
where opportunities for improvement exist	• Process is not documented	 Limited top management involvement—mainly left 	
 Defined criteria exist against which performance is measured (e.g., safety surveys conducted, trainings held, incidence rates, loss ratios, progress toward annual goals, safety 	 Results do not significantly affect safety staff and/or supervisor evaluations 	to someone else (safety administrator, insurance company, etc.)	
meetings, OSHA inspection record, prevention of recurring incidents/ hazards, employee participation, etc.)	Results are eventually discussed with safety staff and/or supervisory personnel	• Subjective review of safety activities – mainly serves as a "year in review" and not an	
Results are documented		assessment of performance and improvement opportunity	
 Results impact safety staff and supervisor annual performance evaluations 		 Results may or may not be reviewed with supervisory 	
 Following each review, meetings are conducted with safety staff and supervisory personnel to discuss results and expectations 		personnel	

CULTURE

C1. EMPLOYEE PARTICIPATION

9	6	3	0
 Employees are actively engaged in the safety process (e.g., safety surveys, hazard reporting, incident investigation, safety instruction, toolbox talks, policy development/auditing, new hire mentoring, committees, job safety analysis development, pre-planning, etc.) Supervisory personnel are aware of these opportunities and actively encourage employee involvement Participation opportunities are evaluated to ensure they are meaningful, necessary resources are available (time, money, staff, equipment, etc.) and potential barriers are identified and eliminated 	 Opportunities for employees to participate in safety process exist, but are not specifically documented Supervisors are provided limited training in soliciting employee participation, but nonetheless encourage involvement Employees may be aware of opportunities, but there are no specific participation expectations There is a limited focus on identifying and eliminating potential barriers to participation 	 Employees are encouraged to participate in the safety process, but no concerted efforts are made to engage them Employees are offered a general communication channel: "If you have any questions or concerns, speak with your foreman." An employee suggestion/ comment process is in place 	• There are no opportunities for employees to participate in the safety process

C2. SUBSTANCE ABUSE PROGRAM

6	4	2	0
 The company's safety policy explains its substance abuse program The policy includes random, pre-employment 	 The company has substance abuse verbiage in the employee safety policy 	 The company has substance abuse verbiage in its safety manual 	 The company has no policy regarding substance abuse testing
and reasonable suspicion substance abuse testing	 Substance abuse testing is for pre-employment only 	• Drug/alcohol testing is inconsistent	
• The policy is consistent and actively enforced	 The company makes a minimal effort to enforce policy 	 Company makes no or little effort to enforce the policy 	
 Supervisory personnel are trained in workplace substance abuse recognition 	Supervisors are trained in	Subcontract language does not	
• Employee substance abuse prevention education initiatives are offered	hazards of substance abuse on the job	include compliance	
 The company has an employee assistance program (EAP) 	Specialty contractors are contractually required to conduct pre employment testing		
 The company keeps counseling and testing records 	pro omproyment tooting		
 Specialty contractors are contractually required to have programs equal to or exceeding the general contractors 			

C3. SAFETY PROGRAM GOAL SETTING

9	6	3	0
• A formal process is in place to annually assess or establish safety program goals	 Safety program goals are established periodically 	 Informal or infrequent safety program goals are established 	There is no process of safety program goal-setting
 Action plans are developed, documented and implemented to assure goals are accomplished in a timely manner Progression of action plans are tracked, with status reports and feedback from those assigned the tasks Top management reviews goals, action plans and status reports with staff to provide feedback, direction and support of initiatives Process is in place to evaluate degree of effectiveness action plan had in achieving end goal 	 A plan to achieve goals has been decided, but not documented Status of action plan is informally checked, but with no set frequency and with little follow-up or solicitation of feedback Top management plays minor part in safety goal-setting process No process is in place to gauge the effectiveness of the action plan in achieving end goal 	 There is little or no documentation or employee knowledge of goals No realistic action plans are developed to accomplish goals Top management is not involved Goals seldom tracked, reviewed or achieved 	

C4. SUPERVISOR SAFETY MEETINGS*

9	6	3	0
 The employer conducts weekly supervisor safety meetings The employer begins each meeting with a 	 At least monthly, the employer conducts supervisor safety meetings 	 Supervisor safety meetings are held occasionally (less than monthly) 	The employer does not conduct supervisor safety meetings
safety moment Meetings include: 	• Meeting includes a status report on site safety activities	• There is general discussion of the safety information given to	
 A dedicated safety training topic, rotated weekly 	• Serious incidents are reviewed	supervisors Serious incidents are usually reviewed 	
- pre-planning discussions			
- lessons learned			
- review of serious incidents			

C5. NEW HIRE SAFETY ORIENTATION

6	4	2	0
 A documented safety orientation process is in place for all newly hired or transferred employees (i.e. who gets orientation, when, how, by whom and topics to be covered) 	Safety orientation is given to new employees; however, the process has not been formalized	Informal or on-the-job safety instruction is given to new hires There is no uniform process or	No orientation is given to new employees
Safety orientation topics include, but are not limited to: Explanation of employer safety commitment	 Safety orientation topics include at a minimum: Explanation of employer safety commitment and expectations 	list of topics to cover No documentation is maintained 	
and expectations - Individual safety responsibilities and	- Review of substance policy		
accountability	- PPE expectations		
 PPE expectations with skills demonstration (wearing harness, adjusting guards, PPE use, etc.) 	 Basic safety rules that pertain to site and/or major job hazard exposures 		
- Basic and advanced safety rules that pertain	- Hazard communication		
to site and/or major job hazard exposures - Hazard communication	 Hazard, injury and emergency reporting procedures 		
 Hazard, injury and emergency reporting procedures 	 Process may or may not involve a special designation (decal, hard hat) or safety mentor 		
 Review of substance abuse policy Identity of key competent persons and their 	There is no new hire performance evaluation process		
specific roles	• Record of safety orientation,		
 Orientation platforms include instructor-led, video published training and other written materials 	with employee signature, is maintained		
 New hires are assigned a special designation (decal, hard hat color) or safety mentor until their orientation process is complete 			
• New hire performance evaluation process is established to give feedback to new hires on pre- determined frequency (30 days and 60 days)			
• Documented records are maintained showing initial/promotion employee safety orientations have occurred			

C6. EMPLOYEE SAFETY TRAINING

12	8	4	0
 Based on an annual safety training needs assessment, a database is developed and instituted (i.e., who needs what, when and who will train) 	Safety training needs are determined each year, but a formal assessment and database are not used	 Informal or on-the-job safety training is arranged as needed There is no established training matrix or database 	 No formal safety training is provided
 will train) Formal safety training topics include, but are not limited to: Recognition and control of hazards specific to trade/work tasks (e.g., heavy equipment, lift operation, LOTO and arc flash, rigging, crane operation, confined space entry, temp traffic control, hot work, excavation safety, steel erection, blasting safety, noise, lead, asbestos, mold exposure, etc.) First Aid/CPR/AED OSHA topics (e.g., PPE, hazcom, electrical, scaffold, ladder/stairs, fire prevention and protection, tool safety, fall protection and prevention, etc.) Driver safety Pertinent DOT compliance and CDL annual training Training is conducted by competent/qualified safety instructors 	 Formal safety training topics include: Recognition and control of hazards specific to trade/work tasks (e.g., heavy equipment, lift operation, LOTO and arc flash, rigging, crane operation, confined space entry, temp traffic control, hot work, excavation safety, steel erection, blasting safety, noise, lead, asbestos, mold exposure, etc.) First Aid/CPR/AED OSHA topics (e.g., PPE, hazcom, electrical, scaffold, ladder/ stairs, fire prevention and protection, tool safety, fall protection and prevention, etc.) 	0	
 Companies set minimum levels of training, annually. (OSHA refresher courses, First Aid/ CPR, etc.) Offer families to participate in First Aid/CPR and allow employees opportunities to train employees. Offer safety training to anyone (position/role) within company structure 	 Training is conducted by competent/qualified safety instructors Employees are only retrained as required by OSHA and when they visibly lacking safety skills 		
 Employee training comprehension and understanding is verified and documented (e.g., test, skills assessment, etc.) Records are kept of all training – date, attendees, topics covered and trainer 	• Companies identify training by role/positions but may not have discipline to follow up or ensure employees understand the need.		

C7. BEHAVIOR-BASED SAFETY (BBS)*

6	4	2	0
 BBS process is written and the entire company, including top management, has been formally trained in the process of conducting an observation BBS observations are conducted at least daily Data is analyzed weekly and trends are communicated throughout the organization The process allows employees to submit observations anonymously Top management participates in the process, conducting at least one observation per month Site management reviews data weekly and modifies work practices to reduce trends BBS data is shared with site personnel weekly 	 BBS process is written, and the all employees have been trained in the process of conducting an observation BBS observations are conducted, collected and analyzed monthly The process allows employees to submit observations anonymously Top management reviews the data monthly, but may or may not conduct an observation Site management reviews data monthly and modifies work practices to reduce trends BBS data is shared with site personnel biweekly 	 An observation process is in place but is not a formal policy or procedure BBS observations are conducted at least monthly Participation by employees is encouraged Site management reviews data bi-monthly BBS data is shared with site personnel monthly 	• No BBS process is in place

C8. SUPERVISOR SAFETY TRAINING

9	6	3	0
All supervisory personnel receive training in: Company safety policy	All Supervisory personnel receive training in:	 Supervisory personnel receive safety training in: 	 There is no specific training program for supervisory
 Company safety poincy Employer's supervisor safety expectations 	- Company safety policy	- Company safety policy	personnel
- First Aid/CPR/AED	 Employer's supervisor safety expectations 	 Employer's supervisor safety expectations 	
- OSHA 30	- First Aid/CPR/AED	- First Aid/CPR/AED	
 Competent person for trade/task-specific topics 	- OSHA 10	- OSHA 10	
- Emergency response procedures	 Competent person for trade/ task-specific topics 	 Competent person for trade/ task-specific topics 	
- Completing an incident investigation	- Emergency response	- Emergency response	
 Conducting a jobsite safety inspection or BBS observation 	procedures	- Completing an incident	
- Creating a job safety analysis	 Completing an incident investigation 	investigation - Conducting a jobsite safety	
- Key points in Leadership and Human Resources	 Conducting a jobsite safety inspection or BBS observation 	inspection or BBS observation	
- Conducting effective meetings	- Competent/qualified trainers		
• Opportunities for professional development are	are used		
offered and employees participate in annual refresher safety training	• Supervisors have access to sources of safety information or		
• Supervisors have access to a safety subject	knowledge		
matter expert (SME)	 Annual refresher training is available, but not mandatory 		
• Dedicated training facilities are available with competent/qualified trainers	avanable, but not manualory		

PROCESS

P1. INCIDENT INVESTIGATION

9	6	3	0
• Employer reviews all incidents including good catches and potential significant events (PSE).	• Supervisors receive a basic level of incident investigation training	 Supervisors receive little or no incident investigation training 	Incidents are not investigated to determine causal factors
 Supervisors are trained in the techniques of incident investigation including, but not limited to, root cause*, casual factors and/or fault tree analysis, among many others Incidents are investigated promptly by top management and safety department personnel and a preliminary report is communicated within 24-48 hours Reports are completed for all incidents Documented corrective actions taken Final incident outcomes are openly shared across the organization to improve overall safety performance 	 Incidents, good catches and potential significant events are investigated by site supervision Reports are completed for all incidents Remedial actions are taken to prevent recurrence of similar incidents Employer reviews only serious incidents Final notification of incidents is communicated to all stakeholders 	 Incidents are usually investigated by site supervision, but may be investigated by someone else Reports are not always completed and communicated in a timely manner Little or no attempt is made to identify causal factors or take corrective actions Lessons learned are not shared openly across the organization 	

P2. PRE-PLANNING FOR PROJECT SAFETY*

6	4	2	0
 Project supervision and other key personnel are trained in pre-planning for project safety Safety pre-planning is integrated into the estimate, bid and mobilization/demobilization stages of projects A checklist or similar document is used to ensure a consistent and comprehensive approach to exposure evaluation and resource needs Project safety plans are regularly updated throughout life of project Contractor Key components of the pre-plan (including updates) are communicated with all site employees (including specialty contractors, if applicable) before implementation 	 Project supervisory personnel may have received some training in the safety pre-planning process, but it is not required Safety pre-planning is required prior to start of site work A checklist or similar document serves as a guide through the process Safety resources are provided as needed 	 There is no established procedure for project safety pre-planning, but some planning is done No checklist or other document is used as a guide Safety resources are often provided only after problems or needs have been encountered 	• No safety pre-planning is done

P3. EMERGENCY RESPONSE/FIRE ELIMINATION PLAN

6	4	2	0
• Company has a comprehensive fire elimination plan (FEP) that includes the following, at a minimum:	 Company has fire elimination plan (FEP) that includes the following, at a minimum: 	 Company has fire elimination plan (FEP) that includes the following, at a minimum: 	 No Emergency Response/FEP exists
 If general contractor, all tiered contractors are contractually bound to follow the FEP Training on the selection, use and 	 Training on the selection, use and maintenance of portable fire extinguishers 	 Annual toolbox topic and demonstration of how to use a fire extinguisher 	
maintenance of portable fire extinguishers - Hot work recognition, training and permitting to include a 30-minute fire watch	 Hot work recognition, training and permitting to include a 30-minute fire watch 	 Informally communicated, but not documented, evacuation and head count procedures 	
 Only approved flammable and combustible containers are used or allowed onsite 	 Evacuation, assembly point and head count procedures 		
 Frequent and consistent disposal of combustible material (housekeeping) 	are published, posted and communicated		
 Evacuation, assembly point and head count procedures are published, posted and communicated 	 Compressed gas is handled, stored and used per manufacturer's 		
 Compressed gas is handled, stored and used per manufacturer's recommendations 	recommendations Evacuation procedures are 		
- Evacuation procedures and assembly points are established	established, but not consistently communicated		

P4. TASK-SPECIFIC SAFETY PROCESS*

6	4	2	0
 A task-specific safety process has been established and is consistently used across the company The process is reviewed annually by top management All personnel are trained in using the process Each task is reviewed separately, and the process is complete when outcomes are explained to the employees and employees confirm understanding of the work hazards and mitigation process. Change of conditions require work to be stopped, the process is reviewed and altered to complete the work safely Policy includes, at a minimum, the following; definition of scope of work hazard analysis and control methods continuous improvement provisions 	 A process exists and is utilized on site Supervisory personnel have received training on completing the task-specific planning process The plan is completed prior to the start of onsite operations When conditions change the plan is reviewed for corrections Employees have read, understood and signed off on the plan 	 A policy exists but is not consistently utilized on site A plan exists but is only completed for high- hazard/risk operations Forms are not reviewed after the work is completed 	• No task-specific plan exists

P5. SAFETY RULES

9	6	3	0
 Safety rules are: In writing and are part of the employee safety policy Explained to employees at time of new hire orientation Clear, concise and easy to understand Specific to trade and/or scope of work operations Enforced equally among all employees Regularly updated to reflect change in company policy and/or regulation Specialty contractors are contractually bound to the general contractor's safety program 	 Safety rules are: In writing and posted, but not necessarily in the employee safety policy Explained to employees at one time or another Specific to trade and/or scope of work operations Usually enforced equally among all employees Periodically updated to reflect change in company policy and/ or regulation If the company is a general contractor (GC), specialty contractors are encouraged to comply with their safety rules 	 Some general safety rules exist, but they are not posted or reviewed with employees Rules that do exist are boilerplate rules and are not necessarily specific to the company's trade and/or scope of operations Safety rules are not regularly enforced Safety rules are rarely reviewed or updated Specialty contractors are not required to follow the GC's safety rules 	• There are no safety rules

P6. TOOLBOX SAFETY TALKS

6	4	2	0
 Toolbox talks are held daily Employees routinely lead the talks The highest-level supervisors onsite are present and participate in the talks Top management occasionally attends and participates Attendance and topics are documented 	 Toolbox talks are held regularly— at least weekly Attendance and topics are documented Supervisors actively solicit employee participation (e.g., volunteer to present talk, share experience, Q&A, etc.) The highest-level supervisors are present and participate Top management occasionally attends 	 Attendance and topics are documented Employees are encouraged to participate 	 Toolbox talks are not held or held only occasionally (less than once per month)

P7. SAFETY INSPECTIONS

9	6	3	0
 Monthly jobsite safety inspections are conducted by project manager(s) Weekly jobsite safety inspections are conducted by the site superintendent(s) Daily jobsite safety inspections are conducted by the site foremen Inspection is documented, along with assignment of responsibility and expected completion date Potentially serious safety issues are corrected immediately Less serious safety issues are corrected promptly Follow-up process to confirm action taken and that it is producing expected results 	 Quarterly jobsite safety inspections are conducted by project manager(s) Monthly jobsite inspections are conducted by the site superintendent(s) Inspection is documented, along with assignment of responsibility and expected completion date Potentially serious safety issues are corrected immediately Less serious safety issues are corrected promptly 	 Informal jobsite inspections (walk-through) are made by the site superintendent There is no documentation or follow-up Safety issues are corrected, in a timely, unspecified manner 	• No inspections are conducted

P8. USE OF PERSONAL PROTECTIVE EQUIPMENT (PPE)

9	6	3	0
 Company has a written PPE policy Company conducts an annual PPE needs assessment that is documented Company continually invests in new and updated PPE, as needed Processes are instituted by which the suitability and effectiveness of PPE is evaluated by field personnel Employees are informed of PPE requirements for each job Employees are trained, prior to use, in PPE selection, inspection, use and care PPE refresher training is conducted at least annually Company PPE policy is consistently and universally enforced 	 The company has a written PPE policy Employees are informed of PPE requirements for each job Employees are trained in PPE selection, inspection, use and care Company PPE policy is consistently and universally enforced 	 A PPE policy exists, but is rarely enforced without pressure from controlling contractors or owners PPE is provided, and its use encouraged Some training on PPE use is provided Company PPE policy is enforced inconsistently 	• No PPE policy exists and use of PPE is left to the discretion of each employee

P9. RECORDKEEPING AND DOCUMENTATION

6	4	2	0
• The company maintains accurate and current records and documents for:	• The company maintains records and documents for:	• The company maintains minimal records, which may or may not be	• No records are kept for safety- related activities or policies
 OSHA injury and illness records (reports, 300 logs and 300A summary log Safety training, including verification of learning (test, skills evaluation, etc.) OSHA-required written programs Employee safety policy Incident investigations 	 OSHA injury and illness records (reports, 300 logs and 300A summary log) Safety training OSHA-required written programs Employee safety policy 	up to date: - OSHA injury and illness records (reports, 300 logs and 300A summary log) - Basic safety policy	
Equipment inspections are documented Site inspections/surveys, including verification of action taken	 Incident investigations and near fatality/good catches Safety inspections/surveys Equipment, including mobile 		
 Safety orientations Safety pre-planning Loss run analysis 	equipment		
 Employee exposure and monitoring data and reports Safety committee meeting minutes 			

P10. WORK ZONE/MOBILE EQUIPMENT/VEHICLE SAFETY

6 4 2 Π • A written traffic control plan, per the • The company has a distracted • Flagging personnel are utilized FHWA MUTCD is completed, reviewed, and driving policy in place that to control traffic, but there is no implemented for all projects, as required. addresses no texting while formal requirement to ensure • Vehicle backing risks is not (Answer only if you are responsible for traffic driving company vehicles. they are certified. control). • The company verifies equipment • The company does not verify company. • Whether self-performed or contracted, the operator's experience at the equipment operators experience. company ensures employees are trained and time of hire but does not have a • The hazards associated with certified for flagging operations. formal performance verification vehicle backing is only addressed process in place. • The company has a formal distracted and during the review of a daily work control and/or flagging • The hazards associated with defensive driving policy in place that applies if applicable to the scope of work 100% to all employees while driving vehicles vehicle backing is covered during for the day. and mobile equipment and disciplinary action annual training but and includes • The company does not have a for any violation of said policy. a performance evaluation formal distracted driving policy (hand-on practical) but it is not • The company has a formal process in place in place but does encourage documented in the personnel to train and certify company vehicle and employees not to text and drive. files. mobile equipment operators which include a performance verification and documents those • Formal traffic control plans records in personnel files. and/or requirements per the

- The company has a formal "spotter" program for aiding and directing vehicles or heavy equipment when backing and/or working near other personnel.
- Equipment inspections are conducted and documented per OSHA/manufacturers recommendations
- FHWA MUTCD are implemented in some, but not every project. (Answer only if you are responsible for traffic control).

- The Company lacks a defensive driving or phone use policy.
- currently addressed by the
- Vehicle and mobile equipment inspections are not conducted.
- Planning for work zone traffic operations is not conducted.

RESULTS

R1. LEADING INDICATORS

6	4	2	0
 Top management reviews leading indicator data monthly 	 Leading indicators are defined; are not post-injury related 	• Leading indicator data is collected monthly	 No process in place to track leading indicators
 Leading Indicators are defined; are not post injury related Leading indicator data is collected daily and inputted into a format (e.g., spreadsheet, safety app) for analysis Site management reviews leading indicator data weekly Leading indicator data is analyzed for trends against previous week(s) Construction site management reviews leading indicator data weekly and adjust work practices accordingly Company has identified a minimum of four leading indicators 	 Leading indicator data is collected weekly and inputted into a format (e.g., spreadsheet, safety app) for analysis Site management reviews leading indicator data monthly Company has identified a minimum of two leading indicators that are not injury related 	• Company has identified a leading indicator that is not injury related	

R2. TRAILING INDICATORS (REVIEW OF CLAIMS AND KEY SAFETY RATES)

6	4	2	0
 Key company personnel are trained to know the meaning and relevance of key safety performance indicators (KSPI) e.g., EMR, TRIR, DART EMR of the current and previous year is below 0.80 (0.90 for companies with fewer than 100 employees) Employer regularly reviews claims, claim costs and claim trends to gauge impact on company and guide resource allocation 	 Key company personnel are familiar with KSPI's, but may not fully understand meaning or relevance EMR of the current and previous year is below 0.90 (1.0 for companies with fewer than 100 employees) Employer reviews claims with insurer as part of workers' comp policy renewal process 	 Key company personnel are not familiar with KSPI's EMR for current year is at or below 1.0, or; Is at least 1.0 in one of the previous two years, or Has decreased two of previous three years 	• KSPI are unknown

*See Definitions